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I just am pea green with envy when I look at my grandchildren and great grandchildren and young people. They're going to live through the most fascinating times, good and bad, in time frames that we can't comprehend. The Future is unknown, but I find it very exciting.





Authorize. Net pioneered solutions for online credit card payments – and today, we're the payment brand most trusted by small businesses.



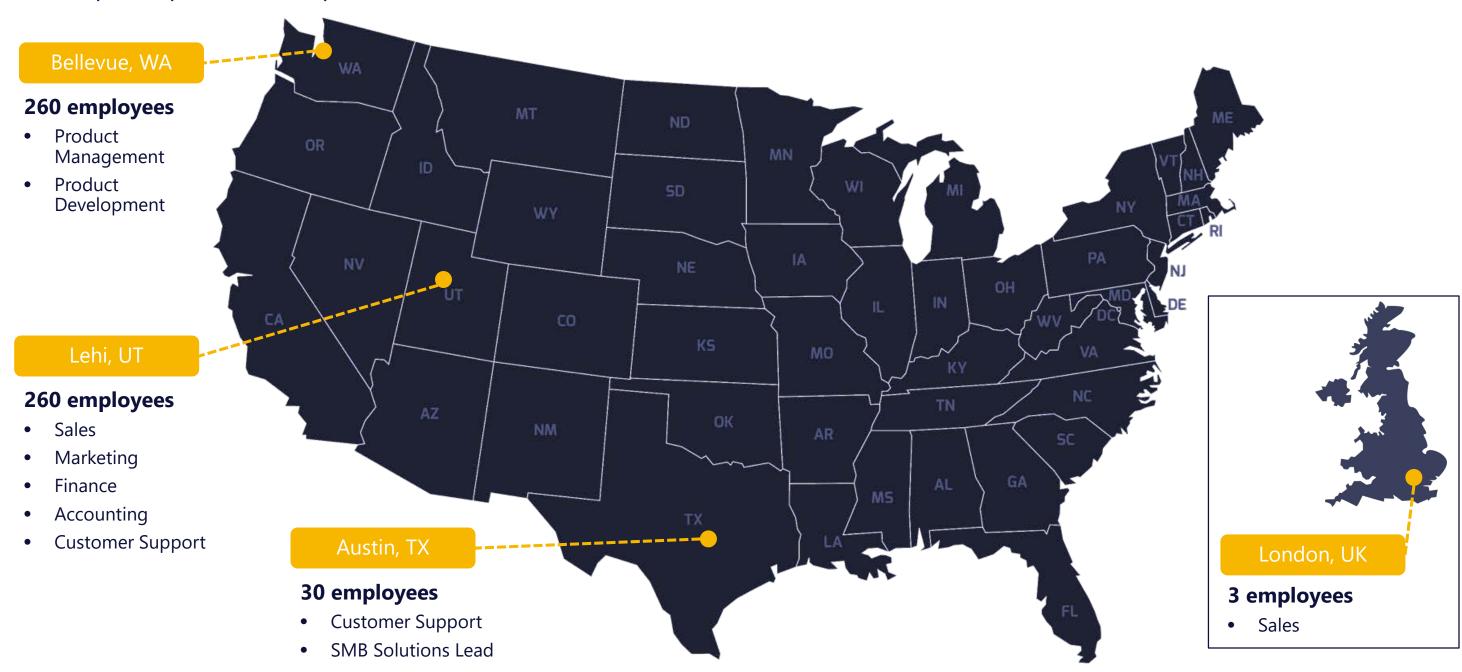
<sup>\*</sup>Authorize.Net recognized in Alignable's 2018 SMB Trust Index as most trusted brand by small business owners for payments & management, see: https://www.alignable.com/insights/the-most-trusted-small-businesses-brands-in-2018-2

Authorize.Net



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## The people that power the business





## The Power of Partnerships

#### MERCHANT CUSTOMERS FINANCIAL INSTITUTION PARTNERS **TECHNOLOGY PARTNERS** jetBlue Docu Sign NorthAmerican BANCARD













REGAL









































## Big thinking for small businesses

#### Core Authorize. Net Services

Payment Acceptance

Web



Mobile





POS/mPOS



**Contact Center** 

**Payment Services** 



**Credit Card** Processing



**Digital Payments** 



Alternative **Payments** 



eCheck Processing



Mobile/Virtual Point of Sale

**Commerce Services** 



**Recurring Billing** 



Account Updater



Invoicing

Fraud & Security



Secure Data Storage



Fraud Management



Support PCI Compliance

**Business Management** 



Account management



management



Reporting



**Accounting Sync** 

Support & Resources



24X7 Merchant Support



Integrated ISVs



KnowledgeBase



Online Community

Developer Tools ( Developer Center )





Hosted forms



Modern APIs (







Global threat monitoring

**Investment Acceleration** 



Enhance Foundation



Differentiation



Market Expansion

Authorize.Net **Platform** 



VisaNet payment processing system





Continuous Availability via Active-Active Architecture

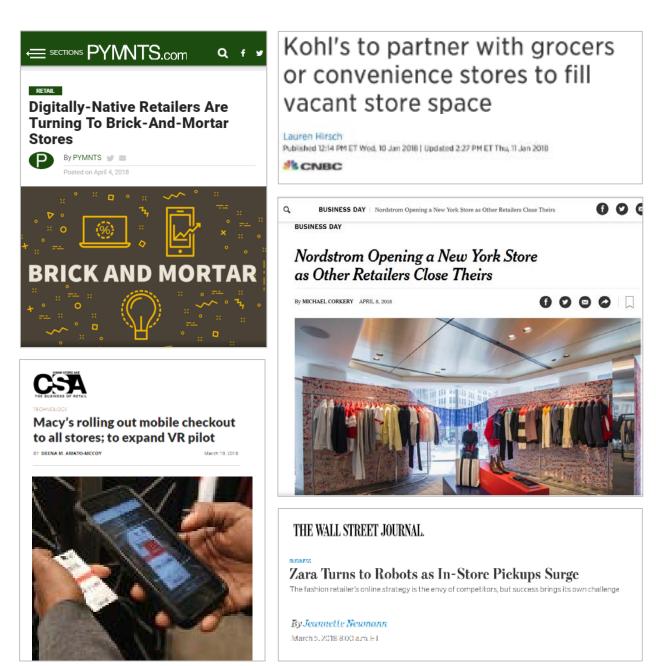


Drive



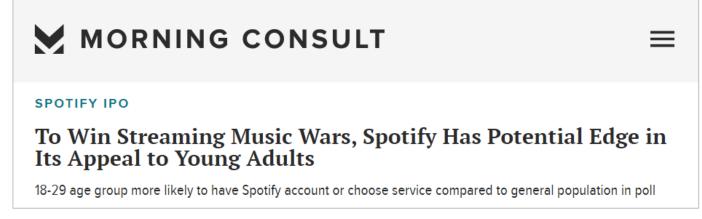


## Digital disruption and transformation is impacting all verticals













#### Service industries and B2B business models are not left behind



### Salesforce's Einstein AI makes 1B+ predictions daily.



Einstein is already used by Coca-Cola for its inventory tracking capabilities that let the company know exactly when it needs to restock, as well as by Amazon Web Services to help it improve its lead-to-cash time.

#### *metromile*

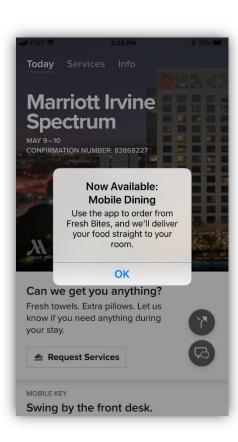
#### Metromile Revolutionizes The Claims Experience With Automated Direct Repair, Rental Car And Claim Payments Programs

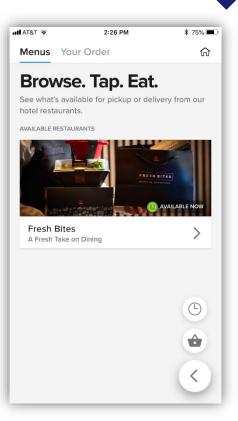
"Leveraging the power of AVA, the brand's artificial intelligence (AI) claims system, qualifying customers can now opt-in to automate the identification and payment of auto repair and car rental providers ... using Metromile's mobile app or online dashboard." Cision PR Newswire (December 6, 2017)

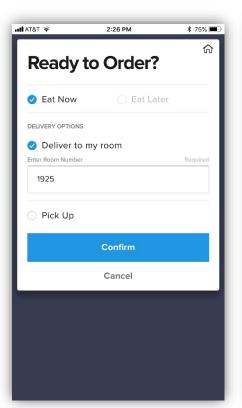


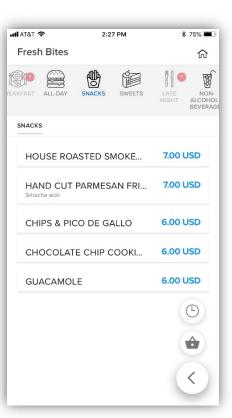


#### The Marriott Hotel Experience









Source: https://insuranceblog.accenture.com/how-insurers-are-using-drones-right-now-new-applications https://www.prnewswire.com/news-releases/metromile-revolutionizes-the-claims-experience-with-automated-direct-repair-rental-car-and-claim-payments-programs-300567614.html https://www.cio.com/article/3195891/cio-role/kaiser-cio-shares-it-lessons-for-the-future-of-healthcare.html https://insuranceblog.accenture.com/how-insurers-are-using-drones-right-now-new-applications



# Digital Commerce is almost at half a trillion dollars and growing strongly; mobile expected to account for over half of Digital Commerce by 2021

Brick and mortar			dCommerce	mCommerce
\$5.02T	Face-to-face point-of-sale in 2017	2017 Revenue	\$453B	\$156B
		Growth over previous year	15.8%	38%
3.8%	Growth over previous year	Retail sales in 2017	9%	34.5%
		Retail sales by 2021	13.7%	53.9%

Incremental sales from Digital Commerce by 2021

Retail \$332B

Digital Ent. \$9B

B2B Goods & Svcs \$3.5T Travel \$66B



<sup>•</sup> Source: eMarketer;: http://totalaccess.emarketer.com/Reports, 2018; Includes sales of computers

Forrester: Mapping The \$9 Trillion US B2B Online Commerce Market,, 2018

Statista Digital Media Outlook, April, 2018 ©2018 Visa. All rights reserved.

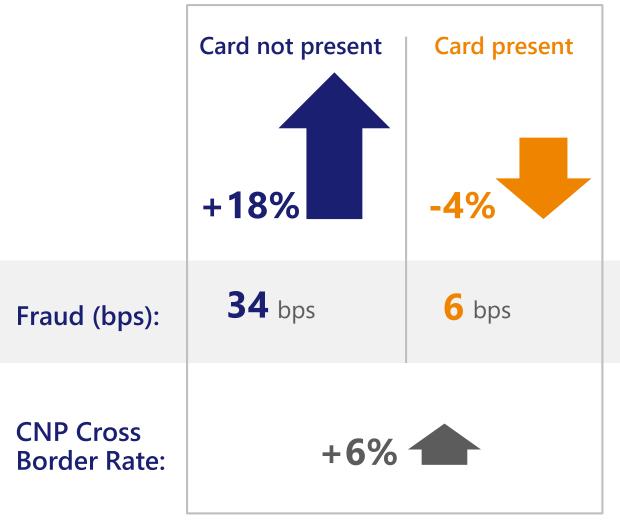
## Trends are similar across industry segments

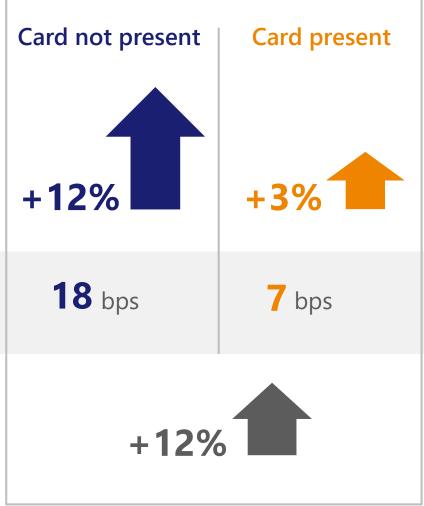


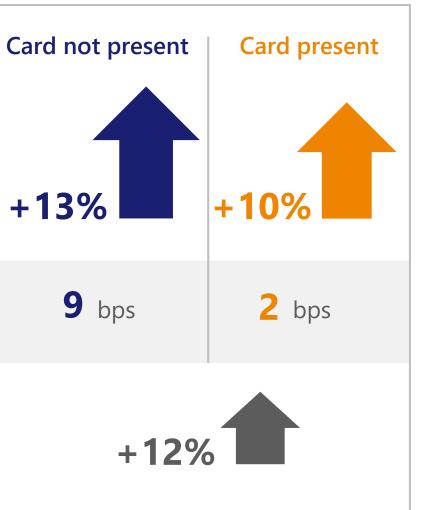


## Media and Entertainment











## Commerce is becoming either experience-based or convenience-based

## Experience-based Frames just for you WARBY PARKER We think the below frames will most likely ht you just right. Go forth and peruse! Peer sharing • AR/VR enabled Involved decision making TOPOLOGY Curated views 0000



Source: Planet Retail, Store of the Future, 2017; Amazon Echo Press Room, 2018

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A Visa Solution





## Some businesses will need to tailor their approach to both scenarios

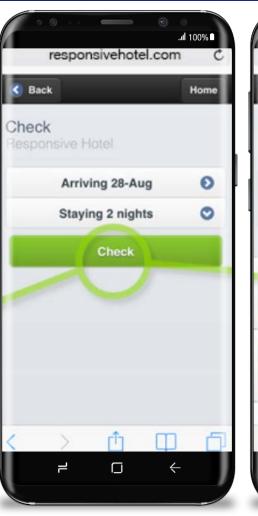
#### Experience-based

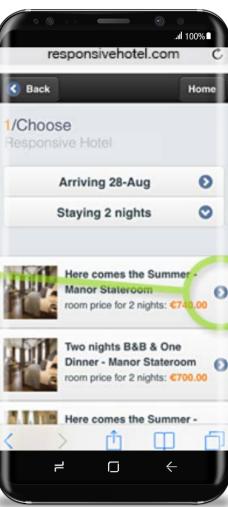




#### Convenience-based











# Contextual Commerce is replacing traditional commerce: give customers what they want, when they want it, without the effort

"If it's not easy, consumers won't do it," Mark Lavelle, CEO of ecommerce platform Magento, Money 20/20

#### Then







#### Now







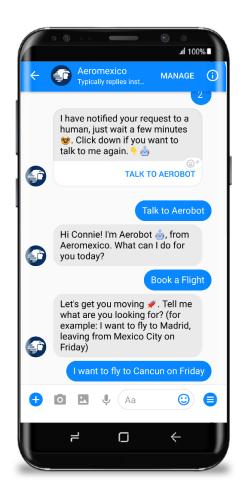
Success depends on addressing security and privacy concerns

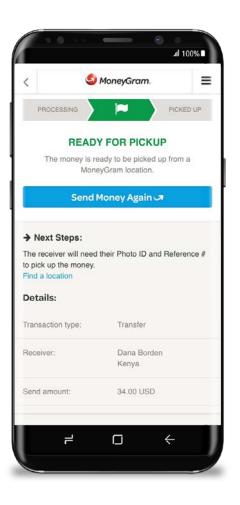
VISA

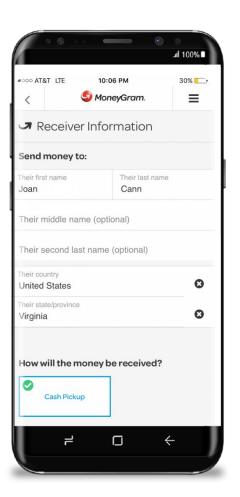


## Conversational Commerce is dominating conferences and technology news

Chat apps and chat bots are ruling in China, and making inroads closer to home, especially with millennials...







#### Book an air ticket

Transfer money



# Social Commerce is gaining momentum as shoppers make the transition from browsing to purchasing

The top 500 retailers earned an estimated **\$6.5 billion** from social shopping in 2017, up **25%** from the previous year.



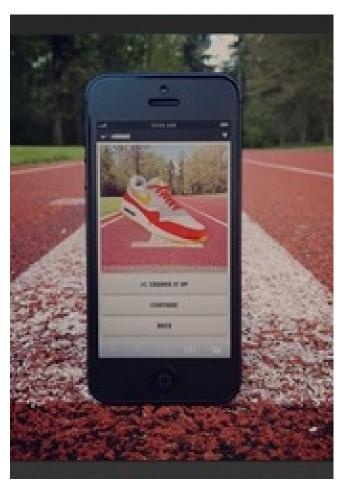
26%

of Facebook users who clicked on an ad on the platform in 2017 made a subsequent purchase

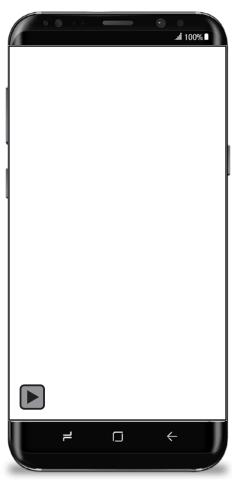


**72**%

of Instagram users say they've made a purchase at least once, after viewing something on the app



A Visa Solution





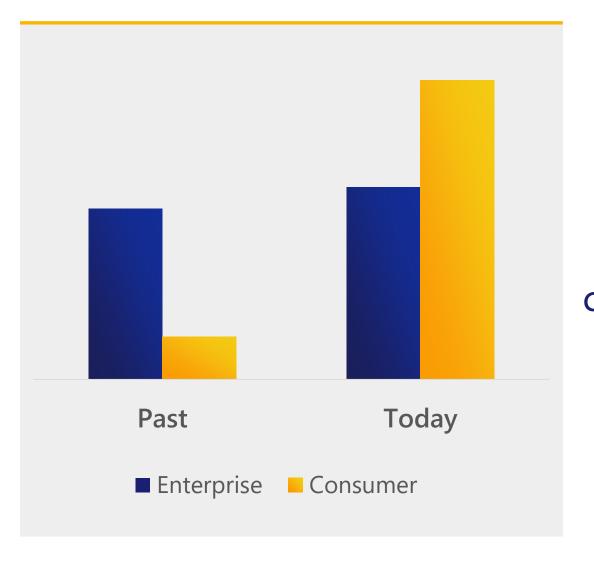




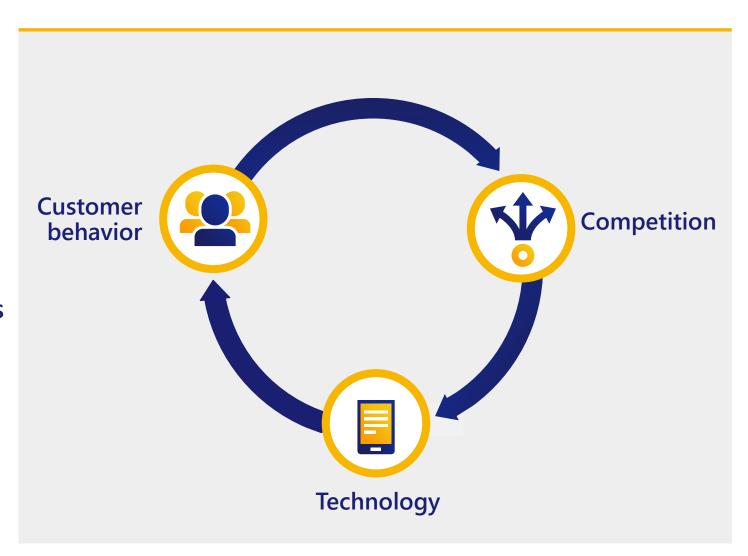


## What is driving these trends?

Focus of technological advancement shifted from enterprise to consumer











## Growth and digital transformation are at the top of CIO priorities

### Expect cyber-threats to rise and affect their organization 95%





Digital business and digital transformation 17%



Profit improvements 10%

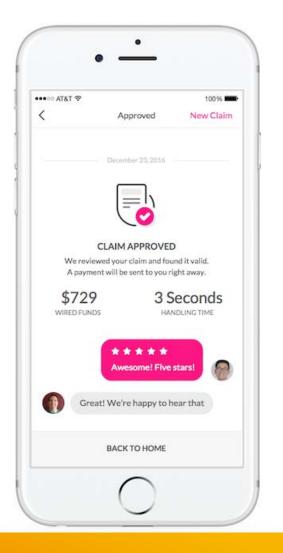


Innovation and new products 10%





## Insurance companies are responding to customer needs in many ways







Fast claims resolution powered by AI bots

Insurance information available via voice command

Innovative and useful apps to assist customers and create differentiated services





## From coins to connected car in 7 short years









**Coin Meters** 

Card Acceptance

Parking App

**Connected Car** 















Source: https://passportinc.com/evolution-parking-meter/ Note: All brand names and logos are the property of their respective owners, are used for identification purposes only, and do not imply product endorsement or affiliation with Visa.

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### In summary

#### The Opportunity

- Strong economic fundamentals
- High digital commerce growth
- Exciting new technologies

#### The Considerations

- Weighing opportunity cost
- Adopting the right new tech and practices
- Staying agile and ahead

Thank you

